SCHAEFFLER

Schaeffler Financial Figures

Q3 2026

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For a full set of financial figures please refer to the current Interm statement/Annual Report of the Schaeffler AG.

as of November 3, 2026

Group

	2025					2026		
in EUR mn	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Sales	5,924	5,922	5,826	5,820	23,492	5,764	5,903	5,814
Cost of Sales	-4,651	-4,784	-4,749	-4,985	-19,170	-4,530	-4,698	-4,834
Gross Profit	**1,272**	**1,138**	**1,077**	**835**	**4,321**	**1,234**	**1,204**	**981**
Gross Profit margin	21.5%	19.2%	18.5%	14.3%	18.4%	21.4%	20.4%	16.9%
Gross Profit bsi [1,2]	*1,287*	*1,160*	*1,226*	*1,143*	*4,815*	*1,243*	*1,218*	*1,205*
Gross Profit margin bsi [1,2]	*21.7%*	*19.6%*	*21.0%*	*19.6%*	*20.5%*	*21.6%*	*20.6%*	*20.7%*
Research and development expenses	-435	-389	-390	-368	-1,582	-393	-394	-400
R&D ratio	-7.3%	-6.6%	-6.7%	-6.3%	-6.7%	-6.8%	-6.7%	-6.9%
Selling expenses	-340	-337	-360	-354	-1,391	-334	-350	-340
Administrative expenses	-219	-261	-283	-312	-1,075	-261	-274	-253
Overhead expenses	**-994**	**-987**	**-1,033**	**-1,033**	**-4,047**	**-988**	**-1,018**	**-992**
Other Income/Expenses	-16	15	-67	88	19	23	26	60
EBIT	**263**	**166**	**-23**	**-111**	**295**	**270**	**213**	**49**
Special EBIT Items	14	39	288	300	640	15	51	196
EBIT bsi[2]	**276**	**205**	**264**	**190**	**936**	**285**	**264**	**245**
EBIT bsi[2] margin	4.7%	3.5%	4.5%	3.3%	4.0%	5.0%	4.5%	4.2%
Financial result	-77	-97	-98	-44	-315	-105	-110	-106
Income taxes	-95	-104	-159	-14	-372	-98	-62	-18
Net income[3]	83	-40	-287	-180	-424	60	34	-83
FCF before M&A	**-155**	**27**	**175**	**219**	**266**	**-209**	**-91**	**260**
Sales by region								
Europe	2,749	2,786	2,668	2,700	10,904	2,768	2,781	2,674
Americas	1,366	1,337	1,347	1,272	5,322	1,271	1,379	1,384
Greater China	994	978	1,004	1,063	4,040	935	936	909
Asia/Pacific	814	821	806	785	3,226	789	807	847

[1] Not included in the Interim Statement or the Annual Report

[2] bsi = before special items | [3] Attributable to shareholders of the parent company

E-Mobility

	2025					2026		
in EUR mn	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Sales	1,167	1,238	1,277	1,301	4,983	1,210	1,368	1,293
Cost of Sales	-1,144	-1,184	-1,220	-1,332	-4,879	-1,167	-1,279	-1,400
Gross Profit	**23**	**53**	**58**	**-31**	**103**	**43**	**89**	**-108**
Gross Profit margin	2.0%	4.3%	4.5%	-2.4%	2.1%	3.5%	6.5%	-8.3%
Gross Profit bsi [1,2]	25	56	85	109	274	47	94	111
Gross Profit margin bsi [1,2]	*2.2%*	*4.5%*	*6.6%*	*8.4%*	*5.5%*	*3.9%*	*6.9%*	*8.6%*
Research and development expenses	-205	-157	-174	-162	-698	-180	-192	-194
R&D ratio	-17.6%	-12.7%	-13.6%	-12.4%	-14.0%	-14.9%	-14.0%	-15.0%
Selling expenses	-33	-33	-42	-36	-143	-30	-37	-32
Administrative expenses	-55	-65	-71	-80	-271	-66	-70	-64
Overhead expenses	**-293**	**-255**	**-286**	**-278**	**-1,113**	**-277**	**-299**	**-289**
Other Income/Expenses	3	6	-6	50	54	16	15	7
EBIT	**-267**	**-195**	**-235**	**-258**	**-955**	**-219**	**-195**	**-390**
Special EBIT Items	-2	2	44	102	145	3	9	220
EBIT bsi[2]	**-269**	**-194**	**-191**	**-156**	**-810**	**-215**	**-187**	**-169**
EBIT bsi[2] margin	-23.1%	-15.6%	-15.0%	-12.0%	-16.3%	-17.8%	-13.6%	-13.1%
Sales by business division								
Electric Drives	346	381	387	422	1,536	335	478	454
Controls	644	680	695	680	2,699	708	719	679
Mechatronics & Modules	177	177	195	200	748	166	171	160
Sales by region								
Europe	619	631	651	663	2,565	666	747	716
Americas	191	218	218	192	820	174	207	174
Greater China	172	177	186	233	768	148	168	144
Asia/Pacific	184	211	222	212	830	222	246	259

[1] Not included in the Interim Statement or the Annual Report

[2] bsi = before special items

Powertrain & Chassis

	2025					2026		
in EUR mn	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Sales	2,278	2,223	2,172	2,136	8,808	2,141	2,106	2,055
Cost of Sales	-1,693	-1,708	-1,694	-1,801	-6,896	-1,617	-1,635	-1,588
Gross Profit	**585**	**515**	**477**	**334**	**1,912**	**524**	**471**	**467**
Gross Profit margin	25.7%	23.2%	22.0%	15.6%	21.7%	24.5%	22.4%	22.7%
Gross Profit bsi [1,2]	*588*	*518*	*520*	*451*	*2,077*	*524*	*472*	*469*
Gross Profit margin bsi [1,2]	*25.8%*	*23.3%*	*24.0%*	*21.1%*	*23.6%*	*24.5%*	*22.4%*	*22.8%*
Research and development expenses	-146	-133	-133	-122	-535	-124	-119	-122
R&D ratio	-6.4%	-6.0%	-6.1%	-5.7%	-6.1%	-5.8%	-5.7%	-5.9%
Selling expenses	-75	-72	-78	-75	-299	-71	-72	-71
Administrative expenses	-68	-83	-90	-94	-334	-83	-86	-81
Overhead expenses	**-289**	**-289**	**-300**	**-291**	**-1,168**	**-278**	**-277**	**-274**
Other Income/Expenses	-11	6	-24	34	5	-5	2	23
EBIT	**285**	**233**	**153**	**78**	**750**	**242**	**197**	**216**
Special EBIT Items	5	-3	94	108	204	4	30	-6
EBIT bsi[2]	**290**	**230**	**247**	**187**	**953**	**246**	**227**	**209**
EBIT bsi[2] margin	12.7%	10.3%	11.4%	8.7%	10.8%	11.5%	10.8%	10.2%
Sales by business division								
Engine and Transmission Systems	1,242	1,175	1,195	1,180	4,792	1,204	1,165	1,135
Powertrain Solutions	903	915	854	818	3,490	815	812	778
Chassis Systems	133	133	123	137	526	122	129	142
Sales by region								
Europe	899	914	849	822	3,484	879	856	770
Americas	658	626	634	597	2,514	608	641	672
Greater China	410	382	401	445	1,637	370	338	329
Asia/Pacific	312	302	289	271	1,173	284	272	284

[1] Not included in the Interim Statement or the Annual Report

[2] bsi = before special items

Vehicle Lifetime Solutions

	2025					2026		
in EUR mn	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Sales	813	808	769	765	3,156	801	799	823
Cost of Sales	-554	-563	-537	-527	-2,181	-542	-542	-568
Gross Profit	**259**	**245**	**232**	**238**	**974**	**259**	**258**	**256**
Gross Profit margin	31.9%	30.3%	30.1%	31.1%	30.9%	32.4%	32.2%	31.0%
Gross Profit bsi [1,2]	*261*	*247*	*248*	*246*	*1,002*	*260*	*258*	*256*
Gross Profit margin bsi [1,2]	*32.1%*	*30.6%*	*32.3%*	*32.2%*	*31.8%*	*32.4%*	*32.2%*	*31.0%*
Research and development expenses	-12	-8	-11	-11	-42	-11	-8	-10
R&D ratio	-1.5%	-1.0%	-1.4%	-1.4%	-1.3%	-1.4%	-1.0%	-1.2%
Selling expenses	-85	-85	-88	-90	-348	-86	-93	-94
Administrative expenses	-34	-41	-45	-50	-170	-41	-44	-38
Overhead expenses	**-131**	**-134**	**-145**	**-151**	**-561**	**-138**	**-145**	**-142**
Other Income/Expenses	-1	1	-5	7	2	5	4	5
EBIT	**127**	**113**	**82**	**94**	**415**	**126**	**116**	**118**
Special EBIT Items	-1	1	32	10	42	2	3	0
EBIT bsi[2]	**126**	**113**	**115**	**104**	**457**	**128**	**120**	**118**
EBIT bsi[2] margin	15.5%	14.0%	14.9%	13.6%	14.5%	15.9%	15.0%	14.4%
Sales by business division								
Repair & Maintenance Solutions	541	538	498	511	2,088	537	549	560
Specialty Business	231	229	234	212	904	218	206	218
Platform Business	41	42	38	42	163	46	45	46
Sales by region								
Europe	534	535	500	497	2,066	525	506	518
Americas	168	162	163	162	655	159	174	182
Greater China	52	49	48	48	198	58	57	59
Asia/Pacific	59	61	58	59	236	59	62	65

[1] Not included in the Interim Statement or the Annual Report

[2] bsi = before special items

Bearings & Industrial Solutions

	2025					2026		
in EUR mn	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Sales	1,625	1,612	1,569	1,555	6,360	1,573	1,608	1,614
Cost of Sales	-1,208	-1,270	-1,247	-1,233	-4,958	-1,167	-1,210	-1,226
Gross Profit	**417**	**342**	**322**	**322**	**1,402**	**406**	**398**	**389**
Gross Profit margin	25.7%	21.2%	20.5%	20.7%	22.0%	25.8%	24.8%	24.1%
Gross Profit bsi [1,2]	*425*	*355*	*384*	*354*	*1,517*	*408*	*408*	*400*
Gross Profit margin bsi [1,2]	*26.1%*	*22.0%*	*24.5%*	*22.7%*	*23.9%*	*26.0%*	*25.4%*	*24.8%*
Research and development expenses	-62	-60	-64	-60	-246	-64	-58	-59
R&D ratio	-3.8%	-3.7%	-4.1%	-3.9%	-3.9%	-4.1%	-3.6%	-3.6%
Selling expenses	-143	-143	-149	-149	-584	-144	-145	-141
Administrative expenses	-55	-67	-72	-78	-271	-68	-70	-64
Overhead expenses	**-260**	**-270**	**-285**	**-287**	**-1,100**	**-275**	**-273**	**-264**
Other Income/Expenses	-7	1	-2	-10	-18	8	4	13
EBIT	**151**	**74**	**35**	**24**	**284**	**139**	**130**	**138**
Special EBIT Items	12	15	87	66	180	3	15	2
EBIT bsi[2]	**162**	**89**	**122**	**90**	**463**	**142**	**144**	**139**
EBIT bsi[2] margin	10.0%	5.5%	7.8%	5.8%	7.3%	9.0%	9.0%	8.6%
Sales by business division								
Industrial Bearings	782	797	766	748	3,093	775	790	811
Automotive Bearings	645	627	626	624	2,522	605	623	607
Linear Motion	108	100	95	97	400	96	102	101
Aerospace Bearings	89	88	82	86	346	96	92	95
Sales by region								
Europe	680	682	646	667	2,676	676	659	649
Americas	348	329	330	314	1,321	329	354	353
Greater China	350	365	363	335	1,413	350	372	376
Asia/Pacific	247	236	230	239	951	218	223	236

[1] Not included in the Interim Statement or the Annual Report

[2] bsi = before special items

Others

	2025					2026		
in EUR mn	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Sales	41	40	40	64	185	39	21	29
Cost of Sales	-53	-59	-51	-92	-255	-38	-33	-52
Gross Profit	**-12**	**-18**	**-11**	**-29**	**-70**	**1**	**-12**	**-23**
Gross Profit margin	-29.3%	-45.4%	-28.5%	-44.7%	-37.9%	3.5%	-53.7%	-78.7%
Gross Profit bsi [1,2]	*-12*	*-15*	*-11*	*-17*	*-55*	*5*	*-14*	*-31*
Gross Profit margin bsi [1,2]	*-28.8%*	*-37.9%*	*-28.0%*	*-26.4%*	*-29.8%*	*11.6%*	*-66.2%*	*-105.9%*
Research and development expenses	-9	-31	-9	-12	-61	-14	-17	-15
R&D ratio	-22.9%	-76.1%	-21.6%	-19.5%	-33.0%	-35.8%	-81.1%	-52.8%
Selling expenses	-4	-4	-4	-4	-16	-2	-2	-2
Administrative expenses	-8	-5	-5	-10	-28	-4	-4	-6
Overhead expenses	**-21**	**-40**	**-17**	**-27**	**-105**	**-19**	**-24**	**-23**
Other Income/Expenses	0	**0**	**-30**	**7**	-23	0	0	13
EBIT	**-33**	**-58**	**-59**	**-49**	**-198**	**-19**	**-35**	**-33**
Special EBIT Items	0	25	31	14	70	3	-5	-20
EBIT bsi[2]	**-32**	**-33**	**-28**	**-35**	**-128**	**-15**	**-40**	**-52**
EBIT bsi[2] margin	-78.9%	-82.5%	-70.0%	-54.7%	-69.4%	-39.8%	-188.0%	-180.1%

[1] Not included in the Interim Statement or the Annual Report

[2] bsi = before special items

Balance Sheet

	2025				2026		
in EUR mn	Q1	Q2	Q3	FY	Q1	Q2	Q3
ASSETS							
Intangible assets	2,373	2,331	2,143	1,999	1,996	1,989	1,972
Right of Use Assets	484	489	472	479	490	492	497
Property, plant and equipment	6,496	6,237	6,158	6,154	6,052	5,969	5,764
Investments in equity-accounted investees	18	18	18	26	24	25	24
Contract cost assets	603	579	576	536	540	552	509
Contract assets	6	6	7	8	9	6	7
Other financial assets	330	298	299	310	243	238	231
Other assets	159	162	136	183	168	183	171
Income tax receivables	73	72	73	8	9	22	23
Deferred tax assets	766	704	672	699	708	726	754
Total non-current assets	**11,306**	**10,895**	**10,555**	**10,402**	**10,238**	**10,202**	**9,952**
Inventories	3,703	3,590	3,634	3,503	3,715	3,796	3,891
Contract assets	137	135	168	144	120	133	128
Trade receivables	4,117	3,955	3,920	3,671	4,099	4,010	4,052
Other financial assets	204	250	216	205	225	301	244
Other assets	529	531	486	471	545	570	548
Income tax receivables	98	112	120	224	230	178	145
Cash and cash equivalents	1,087	2,027	2,184	2,371	2,166	2,517	2,277
Assets held for sale	23	17	41	38	16	124	142
Total current assets	**9,897**	**10,617**	**10,769**	**10,626**	**11,117**	**11,628**	**11,429**
Total assets	**21,204**	**21,513**	**21,323**	**21,028**	**21,355**	**21,831**	**21,381**

Balance Sheet

	2025				2026		
in EUR mn	Q1	Q2	Q3	FY	Q1	Q2	Q3
SHAREHOLDERS' EQUITY AND LIABILITIES							
Share capital	945	945	945	945	945	945	945
Retained earnings	3,388	3,111	2,824	2,644	2,704	2,454	2,372
Accumulated other comprehensive income (loss)	-401	-820	-789	-687	-666	-570	-351
Equity attributable to shareholders of the parent company	**3,931**	**3,236**	**2,980**	**2,902**	**2,983**	**2,830**	**2,966**
Non-controlling interests	157	141	143	152	157	151	158
Total shareholders' equity	**4,088**	**3,377**	**3,123**	**3,054**	**3,140**	**2,981**	**3,123**
Provisions for pensions and similar obligations	2,207	2,269	2,215	2,120	2,087	2,154	1,958
Provisions	739	768	700	533	497	528	406
Financial debt	5,177	6,459	5,967	6,551	5,837	6,600	6,482
Contract liabilities	728	692	709	752	720	665	643
Income tax payables	76	57	57	48	43	43	42
Other financial liabilities	71	66	69	109	85	89	83
Lease Liabilities	354	352	334	344	353	357	362
Other liabilities	42	40	38	40	40	39	36
Deferred tax liabilities	167	169	172	162	162	139	118
Total non-current liabilities	**9,561**	**10,873**	**10,262**	**10,659**	**9,825**	**10,614**	**10,130**
Provisions	743	658	637	747	721	590	615
Financial debt	923	822	1,325	735	1,472	1,463	1,091
Contract liabilities	267	272	274	270	267	296	309
Trade payables	3,694	3,537	3,517	3,402	3,780	3,741	3,820
Income tax payables	117	108	137	113	122	110	103
Other financial liabilities	772	813	1,028	1,090	893	913	1,110
Lease Liabilities	118	123	123	123	125	125	125
Refund liabilities	315	337	333	347	315	323	346
Other liabilities	607	594	542	471	696	674	608
Liabilities held for sale	0	0	23	18	0	0	0
Total current liabilities	**7,554**	**7,263**	**7,938**	**7,315**	**8,391**	**8,236**	**8,128**
Total shareholders' equity and liabilities	**21,204**	**21,513**	**21,323**	**21,028**	**21,355**	**21,831**	**21,381**

Cash flow statement

	2025					2026		
in EUR mn	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Operating activities								
EBIT	263	166	-23	-111	295	270	213	49
Interest paid	-87	-34	-74	-88	-284	-81	-99	-70
Interest received	13	7	8	11	38	11	25	13
Income taxes paid	-87	-124	-86	-153	-450	-97	-53	-57
Dividend received	0	1	0	0	1	0	0	1
Depreciation, amortization, and impairment losses	351	362	535	528	1,776	323	328	471
(Gains) losses on disposal of assets	-1	-1	2	0	1	-1	2	-4
Changes in:								
Inventories	-188	15	-46	141	-78	-188	-53	-78
Trade receivables	-322	30	12	266	-15	-403	122	-9
Trade payables	93	-55	3	-193	-152	422	-79	32
Provisions for pensions and similar obligations	-2	-20	-41	-17	-79	-23	-7	-16
Other assets, liabilities, and provisions	91	-87	160	140	304	-174	-275	147
Cash flows from operating activities	124	260	448	523	1,355	60	124	480
Investing activities								
Proceeds from disposals of property, plant and equiptment	4	3	3	6	16	5	14	8
Capital expenditures on intangible assets	-12	-8	-3	-4	-27	-2	-2	-2
Capital expenditures on property, plant and equiptment	-238	-197	-240	-271	-947	-235	-194	-191
Acquisition of subsidiaries	0	-1	0	0	-1	0	0	0
Acquisition of interests in joint ventures, and other equity investments	-4	0	-2	-24	-30	-2	-19	-11
Proceeds from disposal of subsidiaries	0	0	0	0	0	-6	1	0
Proceeds from disposal of interests in joint ventures, and other equity investments	0	0	1	0	1	1	0	0
Loans to joint ventures and other equity investees in preparation for an acquisition	0	0	0	0	0	0	0	0
Other investing activities	-1	0	0	0	-1	-2	0	0
Cash used in investing activities	-250	-203	-241	-294	-988	-241	-200	-195
Financing activities								
Dividends paid to shareholders and non-controlling interests	0	-248	0	0	-248	0	-296	0
Receipts from loans	49	1,378	2	739	2,167	4	1,117	1
Repayments of loans	-57	-168	-1	-751	-976	0	-376	-502
Principal repayments on lease liabilities	-32	-32	-33	-34	-131	-35	-33	-35
Acquisition of non-controlling interests	0	0	0	0	0	0	0	0
Other financing activities	0	0	0	0	0	0	0	
Cash used in financing activities	-41	931	-31	-47	812	-31	412	-535
Net increase/decrease in cash and cash equivalents	-168	988	176	182	1,179	-212	336	-250
Effects of foreign exchange rate changes on cash and cash equivalents	-26	-48	-17	3	-88	7	15	10
Change in cash and cash equivalents due to changes in the scope of consolidation	0	0	0	0	0	0	0	
Cash and cash equivalents as at beginning of period	1,281	1,087	2,027	2,184	1,281	2,371	2,166	2,517
Cash and cash equivalents	1,087	2,027	2,186	2,369	2,372	2,166	2,517	2,277
Less cash and cash equivalents classified as assets held for sale	0	0	-3	2	-1	1	0	0
Cash and cash equivalents (consolidated statement of financial position)	1,087	2,027	2,184	2,371	2,371	2,166	2,517	2,277