

Schaeffler Financial Figures

Q1 2026

Group	p. 2
E-Mobility	p. 3
Powertrain & Chassis	p. 4
Vehicle Lifetime Solutions	p. 5
Bearings & Industrial Solutions	p. 6
Others	p. 7
Balance sheet	p. 8 - 9
Cash flow statement	p. 10

For a full set of financial figures please refer to the current Interm statement/Annual Report of the Schaeffler AG.

as of May 5, 2026

Group

in EUR mn	2025					2026
	Q1	Q2	Q3	Q4	FY	Q1
Sales	5,924	5,922	5,826	5,820	23,492	5,764
Cost of Sales	-4,651	-4,784	-4,749	-4,985	-19,170	-4,530
Gross Profit	1,272	1,138	1,077	835	4,321	1,234
Gross Profit margin	21.5%	19.2%	18.5%	14.3%	18.4%	21.4%
Gross Profit bsi ^{1,2}	1,283	1,158	1,224	1,139	4,804	1,243
Gross Profit margin bsi ^{1,2}	21.7%	19.6%	21.0%	19.6%	20.4%	21.6%
Research and development expenses	-435	-389	-390	-368	-1,582	-393
R&D ratio	-7.3%	-6.6%	-6.7%	-6.3%	-6.7%	-6.8%
Selling expenses	-340	-337	-360	-354	-1,391	-334
Administrative expenses	-219	-261	-283	-312	-1,075	-261
Overhead expenses	-994	-987	-1,033	-1,033	-4,047	-988
Other Income/Expenses	-16	15	-67	88	19	23
EBIT	263	166	-23	-111	295	270
Special EBIT Items	14	39	288	300	640	15
EBIT bsi²	276	205	264	190	936	285
EBIT bsi ² margin	4.7%	3.5%	4.5%	3.3%	4.0%	5.0%
Financial result	-77	-96	-98	-44	-315	-105
Income taxes	-95	-104	-159	-14	-372	-98
Net income ³	83	-40	-287	-180	-424	60
FCF before M&A	-155	27	175	219	266	-209
Sales by region						
Europe	2,749	2,786	2,668	2,700	10,904	2,768
Americas	1,366	1,337	1,347	1,272	5,322	1,271
Greater China	994	978	1,004	1,063	4,040	935
Asia/Pacific	814	821	806	785	3,226	789

¹ Not included in the Interim Statement or the Annual Report

² bsi = before special items | ³ Attributable to shareholders of the parent company

E-Mobility

in EUR mn	2025					2026
	Q1	Q2	Q3	Q4	FY	Q1
Sales	1,167	1,238	1,277	1,301	4,983	1,210
Cost of Sales	-1,144	-1,184	-1,220	-1,332	-4,879	-1,167
Gross Profit	23	53	58	-31	103	43
Gross Profit margin	2.0%	4.3%	4.5%	-2.4%	2.1%	3.5%
<i>Gross Profit bsi^{1,2}</i>	25	56	85	109	274	47
<i>Gross Profit margin bsi^{1,2}</i>	2.2%	4.5%	6.6%	8.4%	5.5%	3.9%
Research and development expenses	-205	-157	-174	-162	-698	-180
R&D ratio	-17.6%	-12.7%	-13.6%	-12.4%	-14.0%	-14.9%
Selling expenses	-33	-33	-42	-36	-143	-30
Administrative expenses	-55	-65	-71	-80	-271	-66
Overhead expenses	-293	-255	-286	-278	-1,113	-277
Other Income/Expenses	3	6	-6	50	54	16
EBIT	-267	-195	-235	-258	-955	-219
Special EBIT Items	-2	2	44	102	145	3
EBIT bsi²	-269	-194	-191	-156	-810	-215
EBIT bsi ² margin	-23.1%	-15.6%	-15.0%	-12.0%	-16.3%	-17.8%
Sales by business division						
Electric Drives	346	381	387	422	1,536	335
Controls	644	680	695	680	2,699	708
Mechatronics & Modules	177	177	195	200	748	166
Sales by region						
Europe	619	631	651	663	2,565	666
Americas	191	218	218	192	820	174
Greater China	172	177	186	233	768	148
Asia/Pacific	184	211	222	212	830	222

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² bsi = before special items

Powertrain & Chassis

in EUR mn	2025					2026
	Q1	Q2	Q3	Q4	FY	Q1
Sales	2,278	2,223	2,172	2,136	8,808	2,141
Cost of Sales	-1,693	-1,708	-1,694	-1,801	-6,896	-1,617
Gross Profit	585	515	477	334	1,912	524
Gross Profit margin	25.7%	23.2%	22.0%	15.6%	21.7%	24.5%
<i>Gross Profit bsi^{1,2}</i>	<i>588</i>	<i>518</i>	<i>520</i>	<i>451</i>	<i>2,077</i>	<i>524</i>
<i>Gross Profit margin bsi^{1,2}</i>	<i>25.8%</i>	<i>23.8%</i>	<i>24.0%</i>	<i>21.1%</i>	<i>23.6%</i>	<i>24.5%</i>
Research and development expenses	-146	-133	-133	-122	-535	-124
R&D ratio	-6.4%	-6.0%	-6.1%	-5.7%	-6.1%	-5.8%
Selling expenses	-75	-72	-78	-75	-299	-71
Administrative expenses	-68	-83	-90	-94	-334	-83
Overhead expenses	-289	-289	-300	-291	-1,168	-278
Other Income/Expenses	-11	6	-24	34	5	-5
EBIT	285	233	153	78	750	242
Special EBIT Items	5	-3	94	108	204	4
EBIT bsi²	290	230	247	187	953	246
EBIT bsi ² margin	12.7%	10.3%	11.4%	8.7%	10.8%	11.5%
Sales by business division						
Engine and Transmission Systems	1,242	1,175	1,195	1,180	4,792	1,204
Powertrain Solutions	903	915	854	818	3,490	815
Chassis Systems	133	133	123	137	526	122
Sales by region						
Europe	899	914	849	822	3,484	879
Americas	658	626	634	597	2,514	608
Greater China	410	382	401	445	1,637	370
Asia/Pacific	312	302	289	271	1,173	284

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² bsi = before special items

Vehicle Lifetime Solutions

in EUR mn	2025					2026
	Q1	Q2	Q3	Q4	FY	Q1
Sales	813	808	769	765	3,156	801
Cost of Sales	-554	-563	-537	-527	-2,181	-542
Gross Profit	259	245	232	238	974	259
Gross Profit margin	31.9%	30.3%	30.1%	31.1%	30.9%	32.4%
<i>Gross Profit bsi^{1,2}</i>	<i>261</i>	<i>247</i>	<i>248</i>	<i>246</i>	<i>1,002</i>	<i>260</i>
<i>Gross Profit margin bsi^{1,2}</i>	<i>32.1%</i>	<i>30.6%</i>	<i>32.3%</i>	<i>32.2%</i>	<i>31.8%</i>	<i>32.4%</i>
Research and development expenses	-12	-8	-11	-11	-42	-11
R&D ratio	-1.5%	-1.0%	-1.4%	-1.4%	-1.3%	-1.4%
Selling expenses	-85	-85	-88	-90	-348	-86
Administrative expenses	-34	-41	-45	-50	-170	-41
Overhead expenses	-131	-134	-145	-151	-561	-138
Other Income/Expenses	-1	1	-5	7	2	5
EBIT	127	113	82	94	415	126
Special EBIT Items	-1	1	32	10	42	2
EBIT bsi²	126	113	115	104	457	128
EBIT bsi ² margin	15.5%	14.0%	14.9%	13.6%	14.5%	15.9%
Sales by business division						
Repair & Maintenance Solutions	541	538	498	511	2,088	537
Specialty Business	231	229	234	212	904	218
Platform Business	41	42	38	42	163	46
Sales by region						
Europe	534	535	500	497	2,066	525
Americas	168	162	163	162	655	159
Greater China	52	49	48	48	198	58
Asia/Pacific	59	61	58	59	236	59

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² bsi = before special items

Bearings & Industrial Solutions

in EUR mn	2025					2026
	Q1	Q2	Q3	Q4	FY	Q1
Sales	1,625	1,612	1,569	1,555	6,360	1,573
Cost of Sales	-1,208	-1,270	-1,247	-1,233	-4,958	-1,167
Gross Profit	417	342	322	322	1,402	406
Gross Profit margin	25.7%	21.2%	20.5%	20.7%	22.0%	25.8%
<i>Gross Profit bsi^{1,2}</i>	<i>425</i>	<i>355</i>	<i>384</i>	<i>354</i>	<i>1,517</i>	<i>408</i>
<i>Gross Profit margin bsi^{1,2}</i>	<i>26.1%</i>	<i>22.0%</i>	<i>24.5%</i>	<i>22.7%</i>	<i>23.9%</i>	<i>26.0%</i>
Research and development expenses	-62	-60	-64	-60	-246	-64
R&D ratio	-3.8%	-3.7%	-4.1%	-3.9%	-3.9%	-4.1%
Selling expenses	-143	-143	-149	-149	-584	-144
Administrative expenses	-55	-67	-72	-78	-271	-68
Overhead expenses	-260	-270	-285	-287	-1,100	-275
Other Income/Expenses	-7	1	-2	-10	-18	8
EBIT	151	74	35	24	284	139
Special EBIT Items	12	15	87	66	180	3
EBIT bsi²	162	89	122	90	463	142
EBIT bsi ² margin	10.0%	5.5%	7.8%	5.8%	7.3%	9.0%
Sales by business division						
Industrial Bearings	782	797	766	748	3,093	775
Automotive Bearings	645	627	626	624	2,522	605
Linear Motion	108	100	95	97	400	96
Aerospace Bearings	89	88	82	86	346	96
Sales by region						
Europe	680	682	646	667	2,676	676
Americas	348	329	330	314	1,321	329
Greater China	350	365	363	335	1,413	350
Asia/Pacific	247	236	230	239	951	218

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² bsi = before special items

Others

in EUR mn	2025					2026
	Q1	Q2	Q3	Q4	FY	Q1
Sales	41	40	40	64	185	39
Cost of Sales	-53	-59	-51	-92	-255	-38
Gross Profit	-12	-18	-11	-29	-70	1
Gross Profit margin	-29.3%	-45.4%	-28.5%	-44.7%	-37.9%	3.5%
Gross Profit bsi ^{1,2}	-16	-17	-13	-21	-67	5
Gross Profit margin bsi ^{1,2}	-38.6%	-43.1%	-32.5%	-32.2%	-36.1%	11.6%
Research and development expenses	-9	-31	-9	-12	-61	-14
R&D ratio	-22.9%	-76.1%	-21.6%	-19.5%	-33.0%	-35.8%
Selling expenses	-4	-4	-4	-4	-16	-2
Administrative expenses	-8	-5	-5	-10	-28	-4
Overhead expenses	-21	-40	-18	-27	-105	-19
Other Income/Expenses	0	0	-30	7	-23	0
EBIT	-33	-58	-59	-49	-198	-19
Special EBIT Items	0	25	31	14	70	3
EBIT bsi²	-32	-33	-28	-35	-128	-15
EBIT bsi ² margin	-79.0%	-82.5%	-70.0%	-54.7%	-69.4%	-39.8%

¹ Not included in the Interim Statement or the Annual Report

² bsi = before special items

Balance Sheet

	2025				2026
in EUR mn	Q1	Q2	Q3	FY	Q1
ASSETS					
Intangible assets	2,373	2,331	2,143	1,999	1,996
Right of Use Assets	484	489	472	479	490
Property, plant and equipment	6,496	6,237	6,158	6,154	6,052
Investments in equity-accounted investees	18	18	18	26	24
Contract cost assets	603	579	576	536	540
Contract assets	6	6	7	8	9
Other financial assets	330	298	299	310	243
Other assets	159	162	136	183	168
Income tax receivables	73	72	73	8	9
Deferred tax assets	766	704	672	699	708
Total non-current assets	11,306	10,895	10,555	10,402	10,238
Inventories	3,703	3,590	3,634	3,503	3,715
Contract assets	137	135	168	144	120
Trade receivables	4,117	3,955	3,920	3,671	4,099
Other financial assets	204	250	216	205	225
Other assets	529	531	486	471	545
Income tax receivables	98	112	120	224	230
Cash and cash equivalents	1,087	2,027	2,184	2,371	2,166
Assets held for sale	23	17	41	38	16
Total current assets	9,897	10,617	10,769	10,626	11,117
Total assets	21,204	21,513	21,323	21,028	21,355

Balance Sheet

in EUR mn	2025				2026
	Q1	Q2	Q3	FY	Q1
SHAREHOLDERS' EQUITY AND LIABILITIES					
Share capital	945	945	945	945	945
Retained earnings	3,388	3,111	2,824	2,644	2,704
Accumulated other comprehensive income (loss)	-401	-820	-789	-687	-666
Equity attributable to shareholders of the parent company	3,931	3,236	2,980	2,902	2,983
Non-controlling interests	157	141	143	152	157
Total shareholders' equity	4,088	3,377	3,123	3,054	3,140
Provisions for pensions and similar obligations	2,207	2,269	2,215	2,120	2,087
Provisions	739	768	700	533	497
Financial debt	5,177	6,459	5,967	6,551	5,837
Contract liabilities	728	692	709	752	720
Income tax payables	76	57	57	48	43
Other financial liabilities	71	66	69	109	85
Lease Liabilities	354	352	334	344	353
Other liabilities	42	40	38	40	40
Deferred tax liabilities	167	169	172	162	162
Total non-current liabilities	9,561	10,873	10,262	10,659	9,825
Provisions	743	658	637	747	721
Financial debt	923	822	1,325	735	1,472
Contract liabilities	267	272	274	270	267
Trade payables	3,694	3,537	3,517	3,402	3,780
Income tax payables	117	108	137	113	122
Other financial liabilities	772	813	1,028	1,090	893
Lease Liabilities	118	123	123	123	125
Refund liabilities	315	337	333	347	315
Other liabilities	607	594	542	471	696
Liabilities held for sale	0	0	23	18	0
Total current liabilities	7,554	7,263	7,938	7,315	8,391
Total shareholders' equity and liabilities	21,204	21,513	21,323	21,028	21,355

Cash flow statement

	2025					2026
in EUR mn	Q1	Q2	Q3	Q4	FY	Q1
Operating activities						
EBIT	263	166	-23	-111	295	270
Interest paid	-87	-34	-74	-88	-284	-81
Interest received	13	7	8	11	38	11
Income taxes paid	-87	-124	-86	-153	-450	-97
Dividend received	0	1	0	0	1	0
Depreciation, amortization, and impairment losses	351	362	535	528	1,776	323
(Gains) losses on disposal of assets	-1	-1	2	0	1	-1
Changes in:						
Inventories	-188	15	-46	141	-78	-188
Trade receivables	-322	30	12	266	-15	-403
Trade payables	93	-55	3	-193	-152	422
Provisions for pensions and similar obligations	-2	-20	-41	-17	-79	-23
Other assets, liabilities, and provisions	91	-87	160	140	304	-174
Cash flows from operating activities	124	260	448	523	1,355	60
Investing activities						
Proceeds from disposals of property, plant and equipment	4	3	3	6	16	5
Capital expenditures on intangible assets	-12	-8	-3	-4	-27	-2
Capital expenditures on property, plant and equipment	-238	-197	-240	-271	-947	-235
Acquisition of subsidiaries	0	-1	0	0	-1	0
Acquisition of interests in joint ventures, and other equity investments	-4	0	-2	-24	-30	-2
Proceeds from disposal of subsidiaries	0	0	0	0	0	-6
Proceeds from disposal of interests in joint ventures, and other equity investments	0	0	1	0	1	1
Loans to joint ventures and other equity investees in preparation for an acquisition	0	0	0	0	0	0
Other investing activities	-1	0	0	0	-1	-2
Cash used in investing activities	-250	-203	-241	-294	-988	-241
Financing activities						
Dividends paid to shareholders and non-controlling interests	0	-248	0	0	-248	0
Receipts from loans	49	1,378	2	739	2,167	4
Repayments of loans	-57	-168	-1	-751	-976	0
Principal repayments on lease liabilities	-32	-32	-33	-34	-131	-35
Acquisition of non-controlling interests	0	0	0	0	0	0
Other financing activities	0	0	0	0	0	0
Cash used in financing activities	-41	931	-31	-47	812	-31
Net increase/decrease in cash and cash equivalents	-168	988	176	182	1,179	-212
Effects of foreign exchange rate changes on cash and cash equivalents	-26	-48	-17	3	-88	7
Change in cash and cash equivalents due to changes in the scope of consolidation	0	0	0	0	0	0
Cash and cash equivalents as at beginning of period	1,281	1,087	2,027	2,184	1,281	2,371
Cash and cash equivalents	1,087	2,027	2,186	2,369	2,372	2,166
Less cash and cash equivalents classified as assets held for sale	0	0	-3	2	-1	1
Cash and cash equivalents (consolidated statement of financial position)	1,087	2,027	2,184	2,371	2,371	2,166