## Schaeffler Financial Figures

Quarterly adjusted comparative figures 2018 based on 2019 segment structure.

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| in $€$ millions | $2017^{1}$ |  |  |  |  |  |  |  | 2018 |  |  | 2018-Comparative figures 2019 structure ${ }^{2}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $1^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY | ${ }^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY | ${ }^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rid }}$ quarter | $4^{\text {th }}$ quarter | FY |
| Revenue | 3,574 | 3,472 | 3,434 | 3,541 | 14,021 | 3,551 | 3,642 | 3,521 | 3,527 | 14,241 |  |  |  |  |  |
| - Growth at constant currency (in \%) | 5.4\% | 2.2\% | 7.4\% | 8.5\% | 5.9\% | 3.9\% | 7.9\% | 3.7\% | 0.3\% | 3.9\% |  |  |  |  |  |
| Cost of sales | -2,542 | -2,551 | -2,470 | -2,612 | -10,175 | -2,591 | -2,669 | -2,587 | -2,711 | -10,558 |  |  | ges only |  |  |
| Gross profit | 1,032 | 921 | 964 | 929 | 3,846 | 960 | 973 | 934 | 816 | 3,683 |  |  | I |  |  |
| - in \% of revenue | 28.9\% | 26.5\% | 28.1\% | 26.2\% | 27.4\% | 27.0\% | 26.7\% | 26.5\% | 23.1\% | 25.9\% |  |  |  |  |  |
| Research and development expenses | -212 | -216 | -209 | -209 | -846 | -224 | -220 | -209 | -194 | -847 |  |  |  |  |  |
| Selling and administrative expenses | -360 | -355 | -337 | -361 | -1,413 | -361 | -374 | -367 | -390 | -1,492 |  |  |  |  |  |
| EBIT | 435 | 358 | 416 | 319 | 1,528 | 391 | 382 | 376 | 205 | 1,354 |  |  |  |  |  |
| - in \% of revenue | 12.2\% | 10.3\% | 12.1\% | 9.0\% | 10.9\% | 11.0\% | 10.5\% | 10.7\% | 5.8\% | 9.5\% |  |  |  |  |  |
| Special items | 0 | -13 | 0 | 69 | 56 | 0 | 22 | -21 | 26 | 27 |  |  |  |  |  |
| EBIT before special items | 435 | 345 | 416 | 388 | 1,584 | 391 | 404 | 355 | 231 | 1,381 |  |  |  |  |  |
| - in \% of revenue | 12.2\% | 9.9\% | 12.1\% | 11.0\% | 11.3\% | 11.0\% | 11.1\% | 10.1\% | 6.5\% | 9.7\% |  |  |  |  |  |
| Revenue by region |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Europe | 1,868 | 1,796 | 1,760 | 1,759 | 7,183 | 1,878 | 1,882 | 1,771 | 1,782 | 7,313 |  |  |  |  |  |
| - Growth at constant currency (in \%) | 2.2\% | -3.9\% | 2.1\% | 6.0\% | 1.5\% | 1.5\% | 6.3\% | 1.5\% | 2.1\% | 2.9\% |  |  |  |  |  |
| Americas | 776 | 747 | 702 | 685 | 2,910 | 699 | 714 | 733 | 728 | 2,874 |  |  |  |  |  |
| -Growth at constant currency (in \%) | 5.6\% | 2.6\% | 3.4\% | 7.0\% | 4.6\% | 1.4\% | 4.1\% | 7.6\% | 6.9\% | 4.9\% |  |  |  |  |  |
| Greater China | 563 | 562 | 610 | 721 | 2,456 | 622 | 662 | 643 | 634 | 2,561 |  |  |  |  |  |
| - Growth at constant currency (in \%) | 19.5\% | 23.8\% | 30.3\% | 22.5\% | 24.0\% | 18.1\% | 19.2\% | 6.6\% | -11.1\% | 6.7\% |  |  |  |  |  |
| Asia/Pacific | 367 | 367 | 362 | 376 | 1,472 | 352 | 384 | 374 | 383 | 1,493 |  |  |  |  |  |
| - Growth at constant currency (in \%) | 2.2\% | 7.7\% | 8.6\% | 3.2\% | 5.3\% | 1.5\% | 8.4\% | 2.5\% | 1.0\% | 3.3\% |  |  |  |  |  |

## Automotive OEM Division

|  | $2017{ }^{1}$ |  |  |  |  |  |  |  |  | 2018 | 2018 - Comparative figures 2019 structure ${ }^{2}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| in $€$ millions | $1^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY | $1^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY | $1^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY |
| Revenue | 2,308 | 2,220 | 2,138 | 2,325 | 8,991 | 2,279 | 2,308 | 2,191 | 2,219 | 8,997 | 2,280 | 2,307 | 2,191 | 2,218 | 8,996 |
| - Growth at constant currency (in \%) | 6.4\% | 3.5\% | 7.4\% | 8.7\% | 6.5\% | 3.2\% | 6.5\% | 3.2\% | -4.2\% | 2.1\% | 3.2\% | 6.5\% | 3.2\% | -4.2\% | 2.1\% |
| Cost of sales | -1,693 | -1,677 | -1,591 | -1,750 | -6,711 | -1,730 | -1,765 | -1,685 | -1,795 | -6,975 | -1,728 | -1,763 | -1,689 | -1,806 | -6,986 |
| Gross profit | 615 | 543 | 547 | 575 | 2,280 | 549 | 543 | 506 | 424 | 2,022 | 552 | 544 | 502 | 412 | 2,010 |
| - in \% of revenue | 26.6\% | 24.5\% | 25.6\% | 24.7\% | 25.4\% | 24.1\% | 23.5\% | 23.1\% | 19.1\% | 22.5\% | 24.2\% | 23.6\% | 22.9\% | 18.6\% | 22.3\% |
| Research and development expenses | -171 | -175 | -170 | -169 | -685 | -182 | -176 | -169 | -152 | -679 | -182 | -176 | -168 | -154 | -680 |
| Selling and administrative expenses | -161 | -156 | -147 | -159 | -623 | -163 | -167 | -164 | -173 | -667 | -164 | -170 | -164 | -176 | -674 |
| EBIT | 275 | 221 | 229 | 226 | 951 | 217 | 197 | 185 | 83 | 682 | 218 | 193 | 181 | 70 | 662 |
| - in \% of revenue | 11.9\% | 10.0\% | 10.7\% | 9.7\% | 10.6\% | 9.5\% | 8.5\% | 8.4\% | 3.7\% | 7.6\% | 9.6\% | 8.4\% | 8.3\% | 3.2\% | 7.4\% |
| Special items | 0 | -13 | 0 | 35 | 22 | 0 | 10 | -13 | 14 | 11 | 0 | 10 | -13 | 14 | 11 |
| EBIT before special items | 275 | 208 | 229 | 261 | 973 | 217 | 207 | 172 | 97 | 693 | 218 | 203 | 168 | 84 | 673 |
| - in \% of revenue | 11.9\% | 9.4\% | 10.7\% | 11.2\% | 10.8\% | 9.5\% | 9.0\% | 7.9\% | 4.4\% | 7.7\% | 9.6\% | 8.8\% | 7.7\% | 3.8\% | 7.5\% |
| Revenue by business division |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Engine Systems BD | 716 | 682 | 669 | 719 | 2,786 | 709 | 713 | 691 | 670 | 2,783 |  |  |  |  |  |
| - Growth at constant currency (in \%) |  |  |  |  |  | 4.1\% | 7.3\% | 4.1\% | -6.5\% | 2.1\% |  |  |  |  |  |
| Transmission Systems BD | 1,084 | 1,041 | 992 | 1,087 | 4,204 | 1,075 | 1,077 | 996 | 1,022 | 4,170 |  |  |  |  |  |
| - Growth at constant currency (in \%) |  |  |  |  |  | 3.9\% | 6.5\% | 1.2\% | -5.6\% | 1.4\% |  |  |  |  |  |
| E-Mobility BD | 101 | 107 | 103 | 105 | 416 | 104 | 117 | 128 | 137 | 486 |  |  |  |  |  |
| - Growth at constant currency (in \%) |  |  |  |  |  | 6.6\% | 8.8\% | 25.3\% | 31.2\% | 18.1\% |  |  |  |  |  |
| Chassis Systems BD | 407 | 390 | 374 | 414 | 1,585 | 391 | 401 | 376 | 390 | 1,558 |  |  |  |  |  |
| - Growth at constant currency (in \%) |  |  |  |  |  | -0.3\% | 5.2\% | 1.3\% | -5.3\% | 0.1\% |  |  |  |  |  |
| Revenue by region |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Europe | 1,062 | 1,009 | 939 | 994 | 4,004 | 1,057 | 1,048 | 947 | 962 | 4,014 |  |  |  |  |  |
| - Growth at constant currency (in \%) | 3.3\% | -4.4\% | 1.7\% | 5.8\% | 1.4\% | 0.4\% | 4.6\% | 1.6\% | -2.7\% | 0.9\% |  |  |  |  |  |
| Americas | 516 | 502 | 457 | 457 | 1,932 | 480 | 481 | 494 | 483 | 1,938 |  |  |  |  |  |
| - Growth at constant currency (in \%) | 3.4\% | 3.4\% | 1.5\% | 8.6\% | 4.1\% | 3.7\% | 3.7\% | 9.9\% | 5.1\% | 5.6\% |  |  |  |  |  |
| Greater China | 447 | 429 | 466 | 585 | 1,927 | 472 | 488 | 473 | 477 | 1,910 |  |  |  |  |  |
| - Growth at constant currency (in \%) | 21.8\% | 23.5\% | 26.8\% | 20.7\% | 23.0\% | 12.4\% | 14.5\% | 2.5\% | -17.4\% | 1.2\% |  |  |  |  |  |
| Asia/Pacific | 283 | 280 | 276 | 289 | 1,128 | 270 | 291 | 277 | 297 | 1,135 |  |  |  |  |  |
| - Growth at constant currency (in \%) | 3.3\% | 9.7\% | 8.6\% | 0.5\% | 5.3\% | 0.5\% | 7.6\% | -0.7\% | 2.1\% | 2.3\% |  |  |  |  |  |

## Automotive Aftermarket Division

|  | $2017^{1}$ |  |  |  |  |  |  |  |  | 2018 | 2018 - Comparative figures 2019 structure ${ }^{2}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| in $€$ millions | $1^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY | $1^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY | $1^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3{ }^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY |
| Revenue | 484 | 444 | 506 | 446 | 1,880 | 446 | 479 | 476 | 458 | 1,859 | 447 | 480 | 476 | 459 | 1,862 |
| - Growth at constant currency (in \%) | 9.7\% | -7.3\% | 4.7\% | 6.3\% | 3.2\% | -4.4\% | 12.3\% | -3.0\% | 5.0\% | 2.2\% | -4.4\% | 12.3\% | -3.0\% | 5.0\% | 2.2\% |
| Cost of sales | -307 | -294 | -313 | -292 | -1,206 | -286 | -310 | -311 | -310 | -1,217 | -288 | -308 | -306 | -298 | -1,200 |
| Gross profit | 177 | 150 | 193 | 154 | 674 | 160 | 169 | 165 | 148 | 642 | 159 | 172 | 170 | 161 | 662 |
| - in \% of revenue | 36.6\% | 33.8\% | 38.1\% | 34.5\% | 35.9\% | 35.9\% | 35.3\% | 34.7\% | 32.3\% | 34.5\% | 35.6\% | 35.8\% | 35.7\% | 35.1\% | 35.6\% |
| Research and development expenses | -7 | -7 | -7 | -7 | -28 | -7 | -8 | -7 | -6 | -28 | -8 | -8 | -7 | -6 | -29 |
| Selling and administrative expenses | -72 | -72 | -69 | -72 | -285 | -73 | -76 | -78 | -83 | -310 | -73 | -74 | -77 | -81 | -305 |
| EBIT | 93 | 68 | 117 | 55 | 333 | 80 | 96 | 83 | 60 | 319 | 81 | 96 | 88 | 76 | 341 |
| - in \% of revenue | 19.2\% | 15.3\% | 23.1\% | 12.3\% | 17.7\% | 17.9\% | 20.0\% | 17.4\% | 13.1\% | 17.2\% | 18.1\% | 20.0\% | 18.5\% | 16.6\% | 18.3\% |
| Special items | 0 | 0 | 0 | 25 | 25 | 0 | 0 | - 3 | 0 | -3 | 0 | 0 | -3 | 0 | -3 |
| EBIT before special items | 93 | 68 | 117 | 80 | 358 | 80 | 96 | 80 | 60 | 316 | 81 | 96 | 85 | 76 | 338 |
| - in \% of revenue | 19.2\% | 15.3\% | 23.1\% | 17.9\% | 19.0\% | 17.9\% | 20.0\% | 16.8\% | 13.1\% | 17.0\% | 18.1\% | 20.0\% | 17.9\% | 16.6\% | 18.2\% |


| Revenue by region |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Europe | 352 | 320 | 375 | 328 | 1,375 | 337 | 362 | 355 | 339 | 1,393 |
| - Growth at constant currency (in \%) | 4.3\% | -8.8\% | 2.5\% | 7.6\% | 1.2\% | -3.6\% | 15.2\% | -4.3\% | 4.5\% | 2.5\% |
| Americas | 107 | 97 | 106 | 93 | 403 | 78 | 84 | 89 | 89 | 340 |
| - Growth at constant currency (in \%) | 30.4\% | -5.3\% | 13.1\% | 1.5\% | 8.8\% | -16.5\% | -0.7\% | -6.3\% | 3.6\% | -5.2\% |
| Greater China | 14 | 15 | 14 | 14 | 57 | 19 | 20 | 19 | 18 | 76 |
| - Growth at constant currency (in \%) | 22.5\% | 17.0\% | 14.3\% | 24.3\% | 19.4\% | 40.9\% | 38.8\% | 37.3\% | 29.2\% | 36.5\% |
| Asia/Pacific | 11 | 12 | 11 | 11 | 45 | 12 | 13 | 13 | 12 | 50 |
| - Growth at constant currency (in \%) | 15.3\% | 13.1\% | 9.3\% | 13.2\% | 12.6\% | 16.1\% | 15.7\% | 16.3\% | 2.1\% | 12.5\% |

## Industrial Division

|  | $2017^{1}$ |  |  |  |  |  |  |  |  | 2018 | 2018 - Comparative figures 2019 structure ${ }^{2}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| in $€$ millions | $1^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY | $1^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY | $1^{\text {st }}$ quarter | $2^{\text {nd }}$ quarter | $3^{\text {rd }}$ quarter | $4^{\text {th }}$ quarter | FY |
| Revenue | 782 | 808 | 790 | 770 | 3,150 | 826 | 855 | 854 | 850 | 3,385 | 824 | 855 | 854 | 850 | 3,383 |
| - Growth at constant currency (in \%) | 0.2\% | 4.5\% | 9.2\% | 9.0\% | 5.7\% | 10.8\% | 9.3\% | 9.4\% | 11.0\% | 10.1\% | 10.8\% | 9.3\% | 9.4\% | 11.0\% | 10.1\% |
| Cost of sales | -542 | -580 | -566 | -570 | 892 | -575 | -594 | -591 | -606 | 1,019 | -575 | -598 | -592 | -607 | -2,372 |
| Gross profit | 240 | 228 | 224 | 200 | 892 | 251 | 261 | 263 | 244 | 1,019 | 249 | 257 | 262 | 243 | 1,011 |
| - in \% of revenue | 30.7\% | 28.2\% | 28.4\% | 26.0\% | 28.3\% | 30.4\% | 30.5\% | 30.8\% | 28.7\% | 30.1\% | 30.2\% | 30.1\% | 30.7\% | 28.6\% | 29.9\% |
| Research and development expenses | -34 | -34 | -32 | -33 | -133 | -35 | -36 | -33 | -36 | -140 | -34 | -36 | -34 | -34 | -138 |
| Selling and administrative expenses | -127 | -127 | -121 | -130 | -505 | -125 | -131 | -125 | -134 | -515 | -124 | -130 | -126 | -133 | -513 |
| EBIT | 67 | 69 | 70 | 38 | 244 | 94 | 89 | 108 | 62 | 353 | 92 | 93 | 107 | 59 | 351 |
| - in \% of revenue | 8.6\% | 8.5\% | 8.9\% | 4.9\% | 7.7\% | 11.4\% | 10.4\% | 12.6\% | 7.3\% | 10.4\% | 11.2\% | 10.9\% | 12.5\% | 6.9\% | 10.4\% |
| Special items | 0 | 0 | 0 | 9 | 9 | 0 | 12 | -5 | 12 | 19 | 0 | 12 | -5 | 12 | 19 |
| EBIT before special items | 67 | 69 | 70 | 47 | 253 | 94 | 101 | 103 | 74 | 372 | 92 | 105 | 102 | 71 | 370 |
| - in \% of revenue | 8.6\% | 8.5\% | 8.9\% | 6.1\% | 8.0\% | 11.4\% | 11.8\% | 12.1\% | 8.7\% | 11.0\% | 11.2\% | 12.3\% | 11.9\% | 8.4\% | 10.9\% |
| Revenue by region |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Europe | 454 | 467 | 446 | 437 | 1,804 | 484 | 472 | 469 | 481 | 1,906 |  |  |  |  |  |
| - Growth at constant currency (in \%) | -1.7\% | 0.9\% | 2.7\% | 5.1\% | 1.7\% | 8.2\% | 3.7\% | 6.3\% | 11.4\% | 7.3\% |  |  |  |  |  |
| Americas | 153 | 148 | 139 | 135 | 575 | 141 | 149 | 150 | 156 | 596 |  |  |  |  |  |
| - Growth at constant currency (in \%) | 0.1\% | 5.1\% | 3.5\% | 5.3\% | 3.5\% | 5.4\% | 8.4\% | 10.1\% | 14.9\% | 9.7\% |  |  |  |  |  |
| Greater China | 102 | 118 | 130 | 122 | 472 | 131 | 154 | 151 | 139 | 575 |  |  |  |  |  |
| - Growth at constant currency (in \%) | 10.3\% | 25.7\% | 46.9\% | 31.6\% | 28.8\% | 40.0\% | 34.0\% | 17.6\% | 14.1\% | 25.4\% |  |  |  |  |  |
| Asia/Pacific | 73 | 75 | 75 | 76 | 299 | 70 | 80 | 84 | 74 | 308 |  |  |  |  |  |
| - Growth at constant currency (in \%) | -3.4\% | -0.1\% | 8.6\% | 13.2\% | 4.4\% | 3.2\% | 10.1\% | 12.4\% | -3.2\% | 5.6\% |  |  |  |  |  |


| Definitions | EBIT is defined as earnings before financial result and income taxes. |
| :--- | :--- |
| EBIT | The EBIT margin represents EBIT as a percentage of revenue. |
| EBIT margin | EBIT before amortization of intangible assets, depreciation of property, plant and equipment, and impairment losses. |
| EBITDA | In order to make the evaluation of the company's results of operations as transparent as possible, the Schaeffler Group reports the indicators described above before special items ( $=$ adjusted). <br> Special items are items which the Board of Managing Directors considers to render the financial indicators less meaningful for evaluating the sustainability of the Schaeffler Group's profitability due <br> to their nature, frequency, and/or size. <br> Special items are categorized as legal cases, restructuring, and other. |
| Special items | Revenue figures at constant currency, i.e. excluding the impact of currency translation, are calculated by translating functional currency revenue using the same exchange rate for both the current <br> and the prior year or comparison reporting period. |
| Constant currency |  |

${ }^{1} 2017$ information presented based on 2018 segment structure.
${ }^{2}$ Effective January 1, 2019 Schaeffler AG completed the integration of the "Bearings and Components Technologies" (BCT) unit into the divisions. This leads to changes in several divisional key figures and is the basis for future guidance, Please refer to the Annual Report 2018 of the Schaeffler Group for more details.

