

THE
**MOTION
TECHNOLOGY
COMPANY**

Q1 2026
Schaeffler AG
Pre-Close Call

April 15, 2026
Herzogenaurach

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Key aspects Q1 2026

Schaeffler Group

	Q1 2025	Key aspects
Sales in EUR bn	5,924	Lower yoy, but with slightly positive FX-adjusted growth
EBIT margin¹	4.7%	Slightly higher yoy, well within FY guidance range of 3.5% to 5.5%
Free Cash Flow² in EUR mn	-155	Seasonally negative, lower yoy

¹ Before special items | ² Before cash in- and outflows for M&A activities

Divisional aspects Q1 2026

	E-Mobility	Powertrain & Chassis	Vehicle Lifetime Solutions	Bearings & Industrial Solutions
Q1 2025 Sales in EUR mn	1,174	2,302	783	1,627
Q1 2025 EBIT margin¹	-22.9%	12.4%	15.7%	10.1%
Market environment	Market environment challenging in the US, moderate in China and improving in Europe	Overall soft market, in particular in Europe and China	Stable demand in all regions with a further growing and aging car parc	Flattish market, China with positive development in Industrial
Sales	Higher yoy, mid single-digit FX-adjusted growth driven by Europe and Asia/Pacific	Lower yoy with slightly negative FX-adjusted growth, mainly due to phase-out businesses	Higher yoy, slight FX-adjusted growth	Slightly lower yoy, but with positive FX-adjusted growth supported by Greater China
EBIT margin¹	Further improved vs. PY, below FY guidance range following the usual seasonality	At upper half of FY guidance range, below very strong PY	Very strong, on PY level	Slightly lower vs. PY due to high comps, at the upper end of FY guidance range

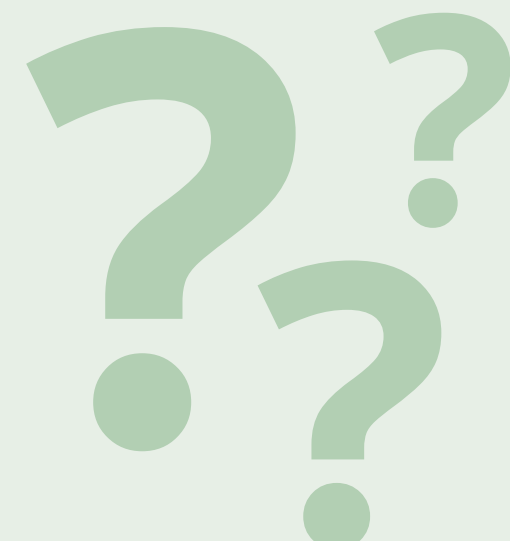
¹ Before special items

FY 2026 Guidance

	Schaeffler Group	E-Mobility	Powertrain & Chassis	Vehicle Lifetime Solutions	Bearings & Industrial Solutions
Sales in EUR bn	22.5 to 24.5	5.2 to 5.8	8.0 to 8.6	3.1 to 3.3	6.2 to 6.7
EBIT margin¹	3.5% to 5.5%	-15.0% to -13.0%	10.0% to 12.0%	13.5% to 15.5%	7.0% to 9.0%
Free Cash Flow² in EUR mn	100 to 300	Market assumptions <ul style="list-style-type: none"> LVP: Schaeffler expects global LVP decrease by -0.4% in 2026, based on the forecast by S&P Global Mobility³ Car Parc: Growth rate of Global LV Parc⁴ between 2.0% and 2.5% for 2026 compared to 2.4% in 2025. The average age will further increase in 2026 (2025: 11.5 years) Industrial Production: According to forecasts by S&P Global Market Intelligence, growth in global Industrial Production⁵ between 2.5% and 3.0% in 2026 (2025: 2.1%) 			

¹ Before special items | ² Before cash in- and outflows for M&A activities | ³ Includes content supplied by S&P Global Mobility© [IHS Markit Light Vehicle Production Forecast (Base), January 2026]. All rights reserved. | ⁴ Includes content supplied by S&P Global Mobility © [IHS Markit Vehicles in Operation (VIO) Forecast, November 2025]. All rights reserved. | ⁵ Includes content supplied by S&P Global Market Intelligence © [Comparative Industry Service Forecast, January 2026]. All rights reserved. Sectors considered: Mechanical Engineering (ISIC 28), Transport Equipment (ISIC 30), Electrical Equipment (ISIC 271)

Q&A



Thank you

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Financial calendar 2026



April 23
Annual General Meeting 2026



May 5
Q1 2026 Earnings Release



August 5
Q2 2026 Earnings Release



November 3
Q3 2026 Earnings Release



Key figures 2025 by division

Group in EUR mn	Q1 25	Q2 25	Q3 25	Q4 25	FY 25
Sales	5,924	5,922	5,826	5,820	23,492
Sales growth¹	-2.9%	-2.2%	+1.3%	+1.6%	-0.6%
EBIT²	276	205	264	190	936
EBIT margin²	4.7%	3.5%	4.5%	3.3%	4.0%

E-Mob in EUR mn	Q1 25	Q2 25	Q3 25	Q4 25	FY 25
Sales	1,174	1,245	1,286	1,310	5,015
Sales growth¹	+9.6%	+9.7%	+4.7%	+4.7%	+7.0%
EBIT²	-268	-192	-189	-155	-805
EBIT margin²	-22.9%	-15.5%	-14.7%	-11.8%	-16.0%

PTC in EUR mn	Q1 25	Q2 25	Q3 25	Q4 25	FY 25
Sales	2,302	2,245	2,194	2,159	8,900
Sales growth¹	-10.7%	-7.3%	-0.4%	-1.3%	-5.2%
EBIT²	286	223	242	183	933
EBIT margin²	12.4%	9.9%	11.0%	8.5%	10.5%

VLS in EUR mn	Q1 25	Q2 25	Q3 25	Q4 25	FY 25
Sales	783	780	740	735	3,038
Sales growth¹	+10.7%	+2.3%	+2.3%	+5.1%	+5.0%
EBIT²	123	112	113	101	450
EBIT margin²	15.7%	14.4%	15.3%	13.8%	14.8%

B&IS In EUR mn	Q1 25	Q2 25	Q3 25	Q4 25	FY 25
Sales	1,627	1,614	1,570	1,557	6,368
Sales growth¹	-2.1%	-0.5%	+2.2%	+3.3%	+0.7%
EBIT²	164	93	125	93	475
EBIT margin²	10.1%	5.8%	7.9%	6.0%	7.5%

Others in EUR mn	Q1 25	Q2 25	Q3 25	Q4 25	FY 25
Sales	38	37	37	60	171
Sales growth¹	-55.3%	-67.7%	-43.4%	-27.6%	-50.7%
EBIT²	-28	-31	-26	-32	-117
EBIT margin²	-74.3%	-83.8%	-71.9%	-53.8%	-68.7%

¹ FX-adjusted | ² Before special items