Schaeffler to acquire Melior Motion GmbH

January 24, 2022
Herzogenaurach
Schaeffler Group signed the acquisition of Melior Motion — Further reinforcing our robotics business

Melior Motion
Manufacturer of high precision gearboxes for industrial robotics and other applications

~ EUR 23 mn revenues
FY 2021

More than 100 employees
FY 2021

Transaction details
100% cash financed
Multiple in line with the market
Closing expected in Q1 2022

Integration model
Acquisition of 100% of the shares of Melior Motion
Full integration within the Industrial Automation business unit
Melior Motion – Cutting-edge product technology for the high-growth industrial robots market

Melior Motion PSC Planetary Gear

Industrial robotics market
in USD bn | Source: Interact analysis 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Units:</th>
<th>GROWTH</th>
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</thead>
<tbody>
<tr>
<td>2020</td>
<td>320K</td>
<td>8.6</td>
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<tr>
<td>2025</td>
<td>420K</td>
<td>11.1</td>
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8.6\% CAGR

Innovative planetary gear technology with leading metrics in accuracy, efficiency and torque density for medium- and high-payload robots

Growth story, exposure to the large and attractive (European and Chinese) industrial robots markets

Fast-growing demand driven by increasing automation across several industries, gearboxes account for 10\% of robot price on average

Highly experienced and dedicated management and teams with a strong track record in the gearbox industry

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Compelling acquisition, paying into Industrial Division and Schaeffler Group Roadmap 2025

1. With the acquisition of Melior Motion, Schaeffler Industrial Division enters the industrial robots market, complementing its presence in light-weight robots and cobots.

2. Leveraging the Industrial Division’s strong industrialization expertise and distribution network, the deal enhances the value proposition to customers in the robotic space.

3. This attractive bolt-on acquisition fits with our focused Capital Allocation framework and disciplined M&A Strategy.

4. The acquisition of Melior Motion enables the Industrial Division to accelerate the execution of its Roadmap 2025 and further reinforces the Automotive + Industrial Schaeffler Group value creation.

We further build our ecosystem.
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